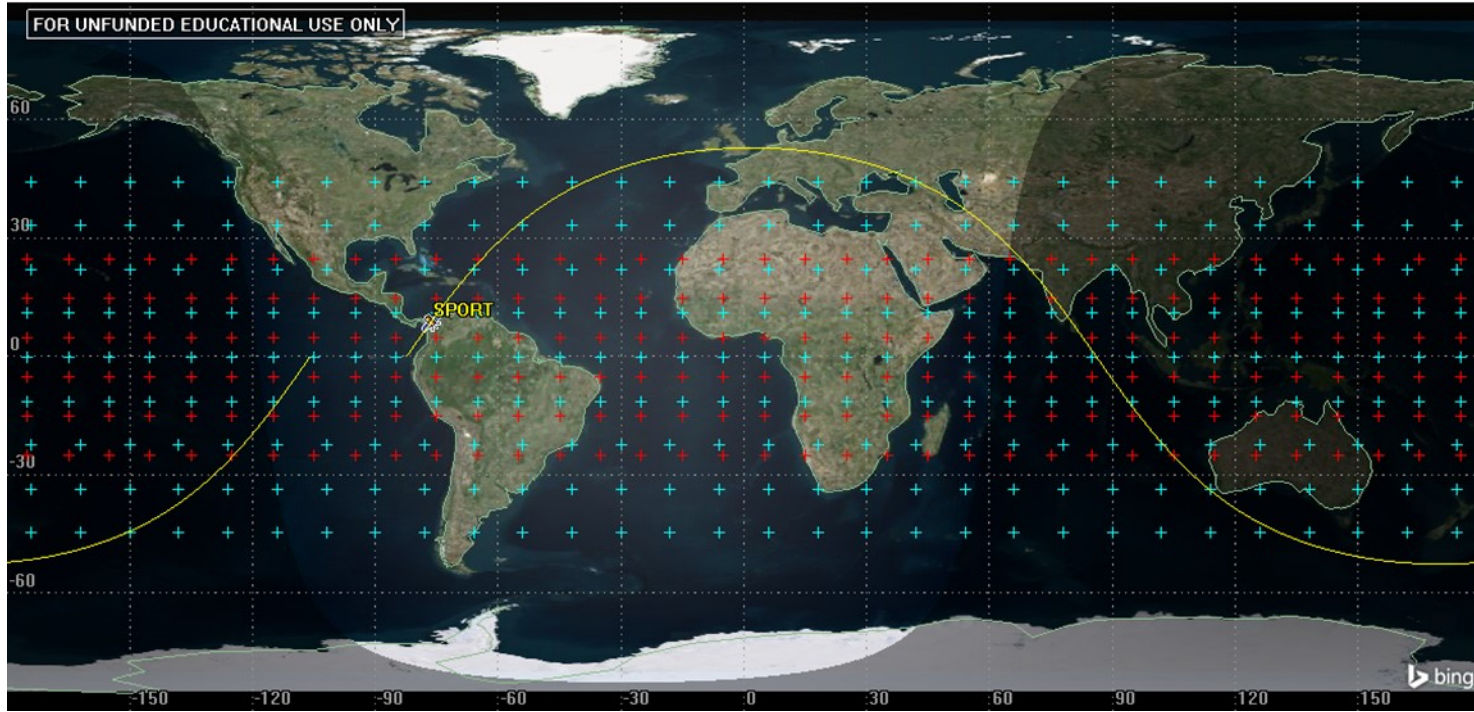




The Agile Development of SPORT Spacecraft

Prof. Dr. Luis Eduardo Vergueiro LOURES da Costa

SPORT Mission



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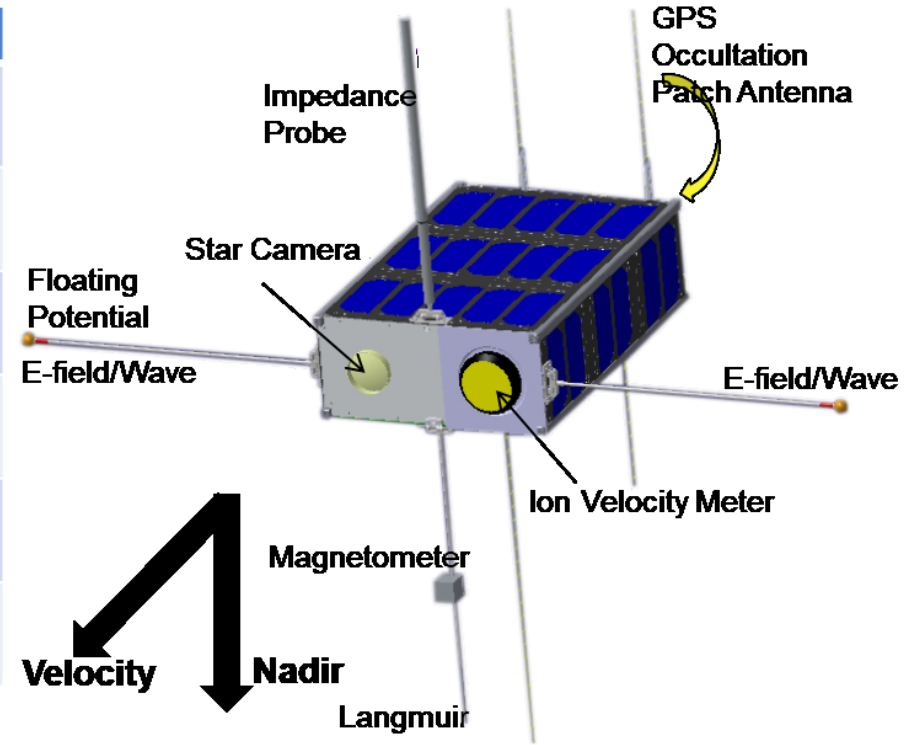
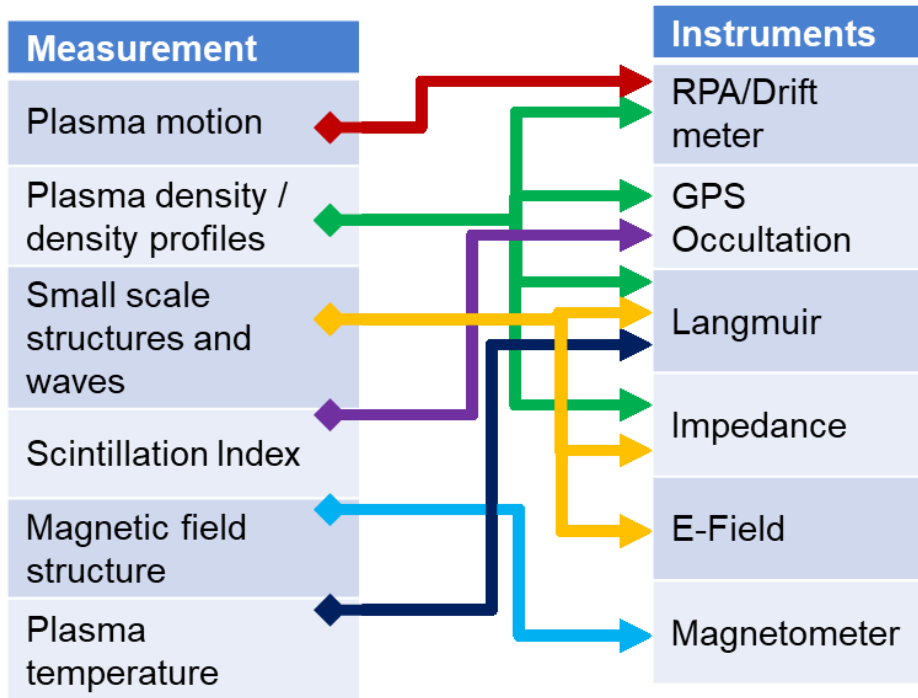


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SPORT Mission Measurements



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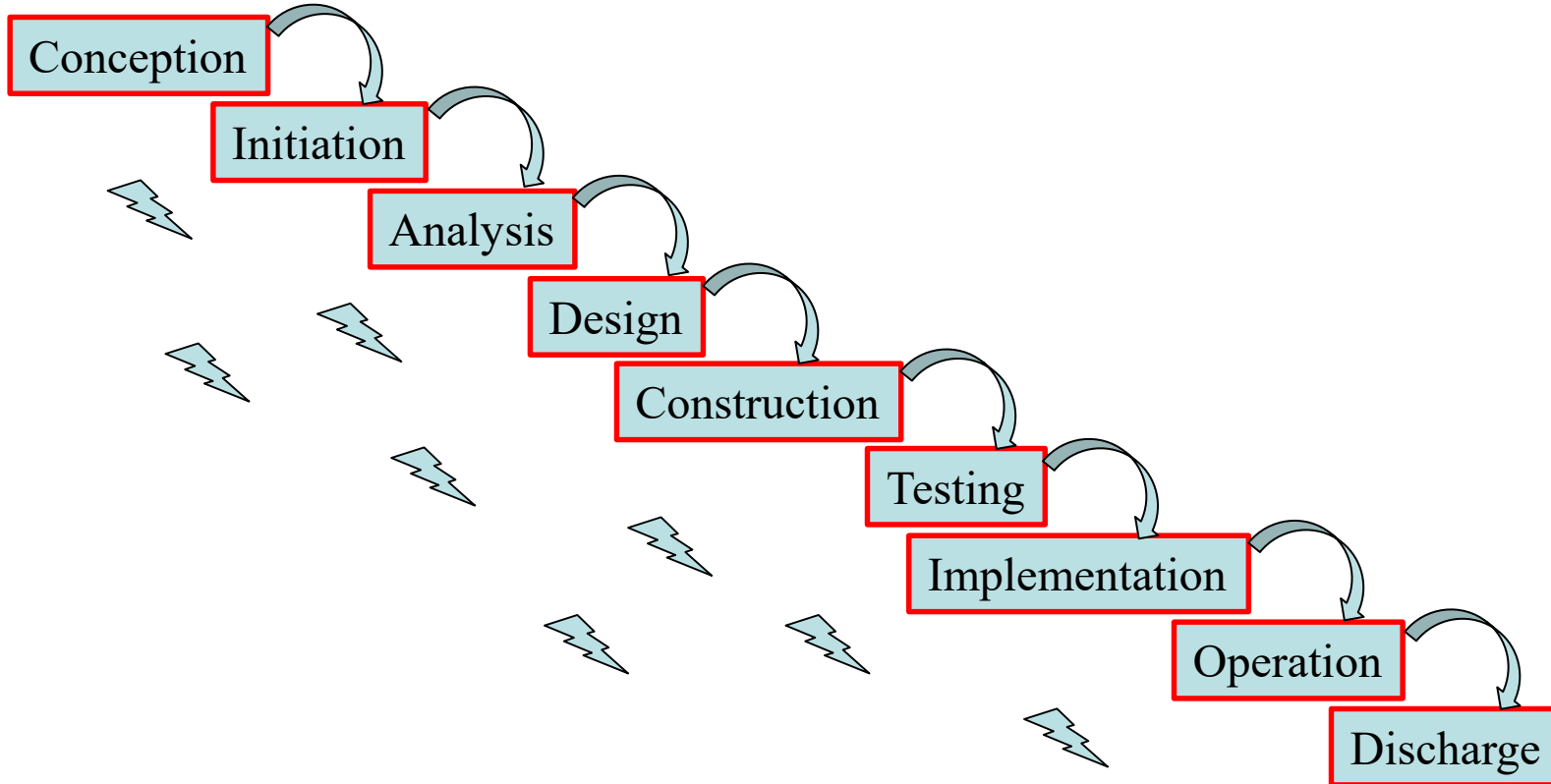


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Waterfall Approach?



But: Development Uncertainties



- Experiments complexity
- Number of experiments and teams: **many interactions needed**
- Insufficient competence of the design team
- Unknown design practices from NASA
- New NASA design approaches for CubeSats
- Lack of information: **NO Umbrella Agreement between Brazil and United States**



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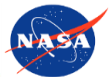
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Agile Manifesto



- **Individuals and interactions** over processes and tools
- **Working software (model)** over documentation
- **Customer collaboration** over contract negotiation
- **Responding to change** over following a plan

Source: www.agilemanifesto.org



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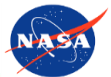
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Principles behind the Agile Manifesto



- **Our highest priority is to satisfy the customer**
- **Welcome changing requirements, even late in the development**
- **Deliver working software (model) frequently**
- **Business people and workers must work together daily**
- **Build project around motivated individuals**
- **Face-to-face conversation**
- **Working software (model) is the primary measure of progress**
- **The sponsors, developers, and users should be able to maintain a constant pace**
- **Attention to technical excellence**
- **Simplicity is essential**
- **Best architectures, requirements and designs emerge from self-organizing teams**
- **The team reflects on how to be more effective: tunes and adjusts its behavior accordingly**

Source: www.agilemanifesto.org



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Principles behind the Agile Manifesto



- **Satisfy the customer:** UTD, NASA Goddard, USU, Aerospace, NASA Marshall
- **Changing requirements:** happening when necessary, example: pointing accuracy
- **Deliver working model frequently:** CAD, Thermal, Electrical, Radiation, Orbital, Control
- **Business people and workers must work together:** NASA HQ, Brazilian Congress, COMAER
- **Motivated individuals:** team was liberated from work, but EVERYONE came to work
- **Face-to-face conversation:** videoconference 3x or 2x per week
- **Working model as measure of progress:** frequent presentations
- **Group should be able to maintain a constant pace indefinitely:** happening
- **Attention to technical excellence:** three forms of risk management
- **Simplicity is essential:** KISS strategy
- **Best architectures, requirements and designs emerge from self-organizing teams:** we have
- **The team tunes and adjusts its behavior accordingly:** more or less



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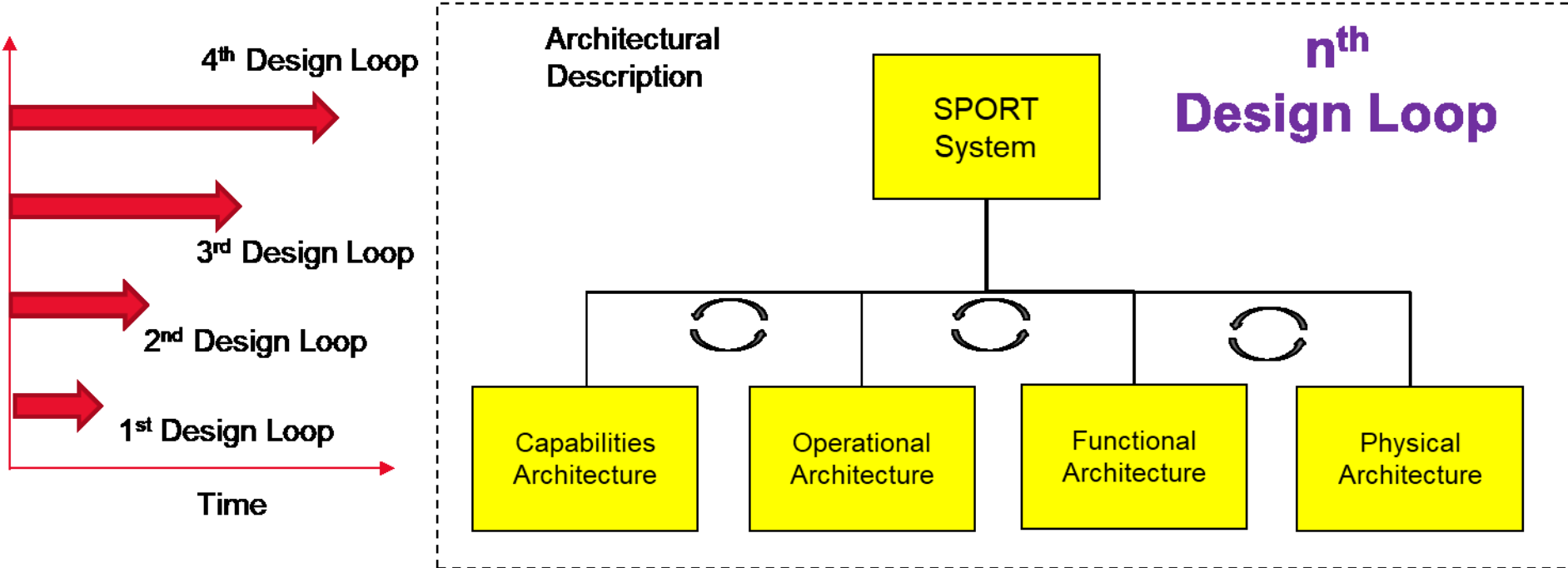


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SPORT Development Strategy



Simplified diagram from System Engineering Analysis, Design and Development

First Loop (2 months)



- Stakeholder analysis
- Field Data
- Mission Need, Goals and Objectives:
- Mission Concept
- Operational Modes Definition

The results of the first loop were presented on the bi-weekly meeting



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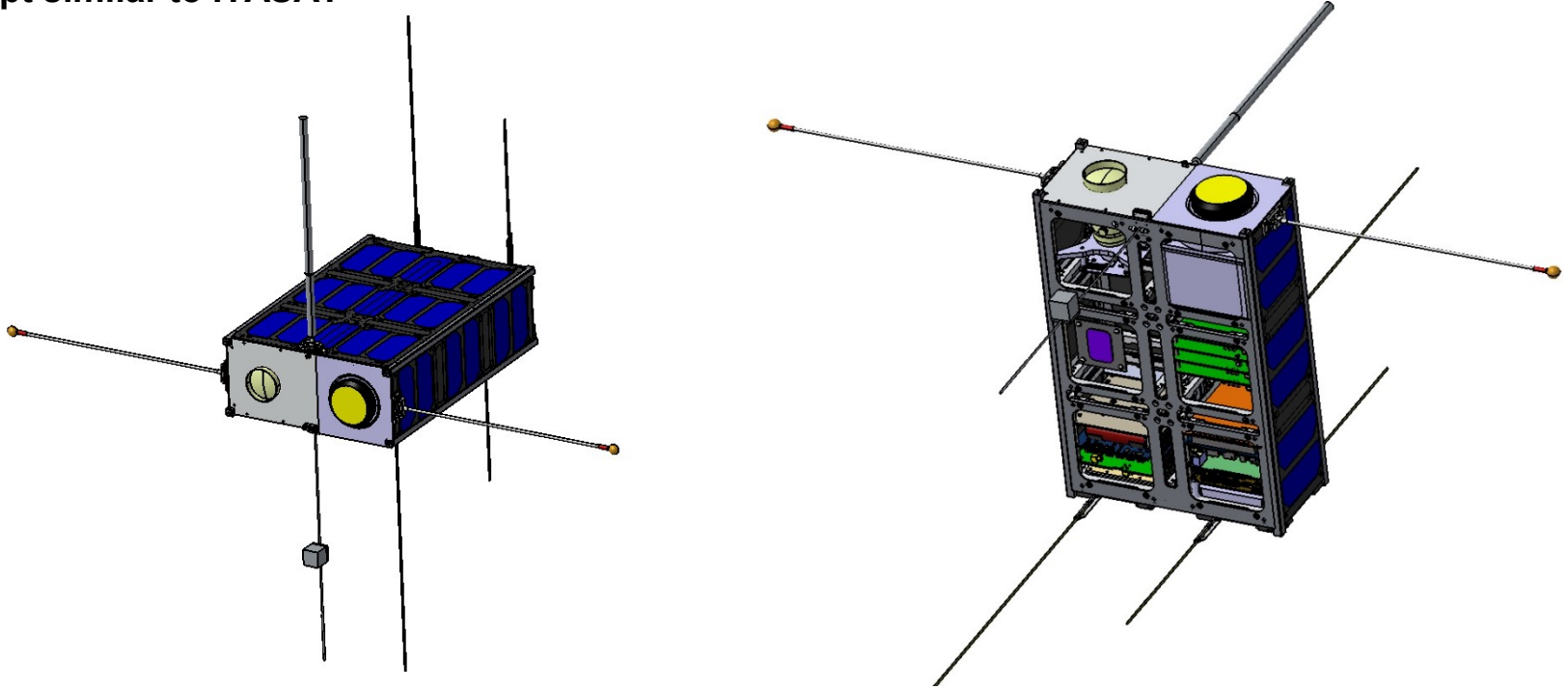
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LOOP 1

Concept similar to ITASAT



Second Loop (3 months)



- **Mission requirements**
- **Scenarios Specification**
- **Concept of Operations**
- **Mission Event Timeline**
- **Risk Analysis: Mission level**
- **Review of Operational Modes**

The results of the second loop were presented on the bi-weekly meeting



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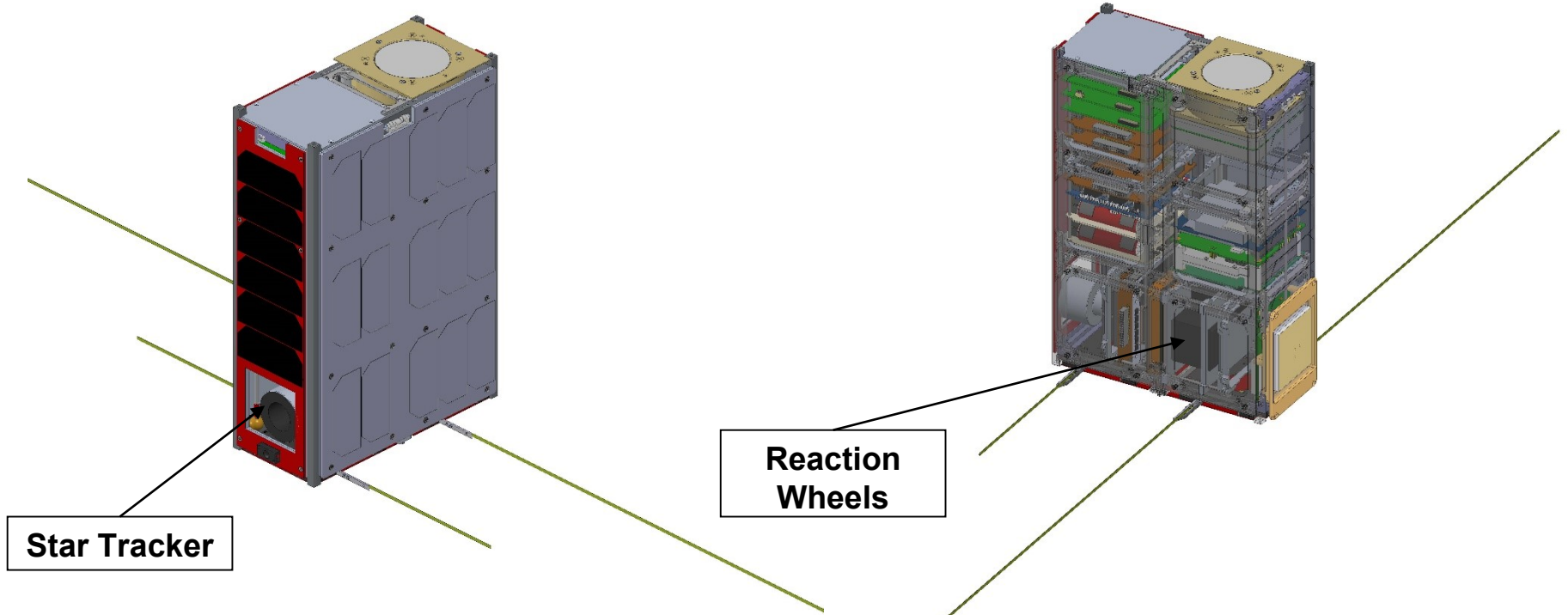


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LOOP 2

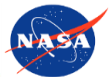


Third Loop (3 months)



- **System and Subsystem Requirements**
- **Operational Scenarios**
- **Preliminary System Architecture and Budget (power, mass and data)**
- **Mission Event Timeline**
- **Risk Analysis: System level**
- **Preliminary Systems Interface definition**
- **Sport State, Modes and Use Cases**
- **Attitude Control Model**
- **Mechanical Model**
- **Power Generation Simulation**

The results were presented on the Sport Workshop on September 2017



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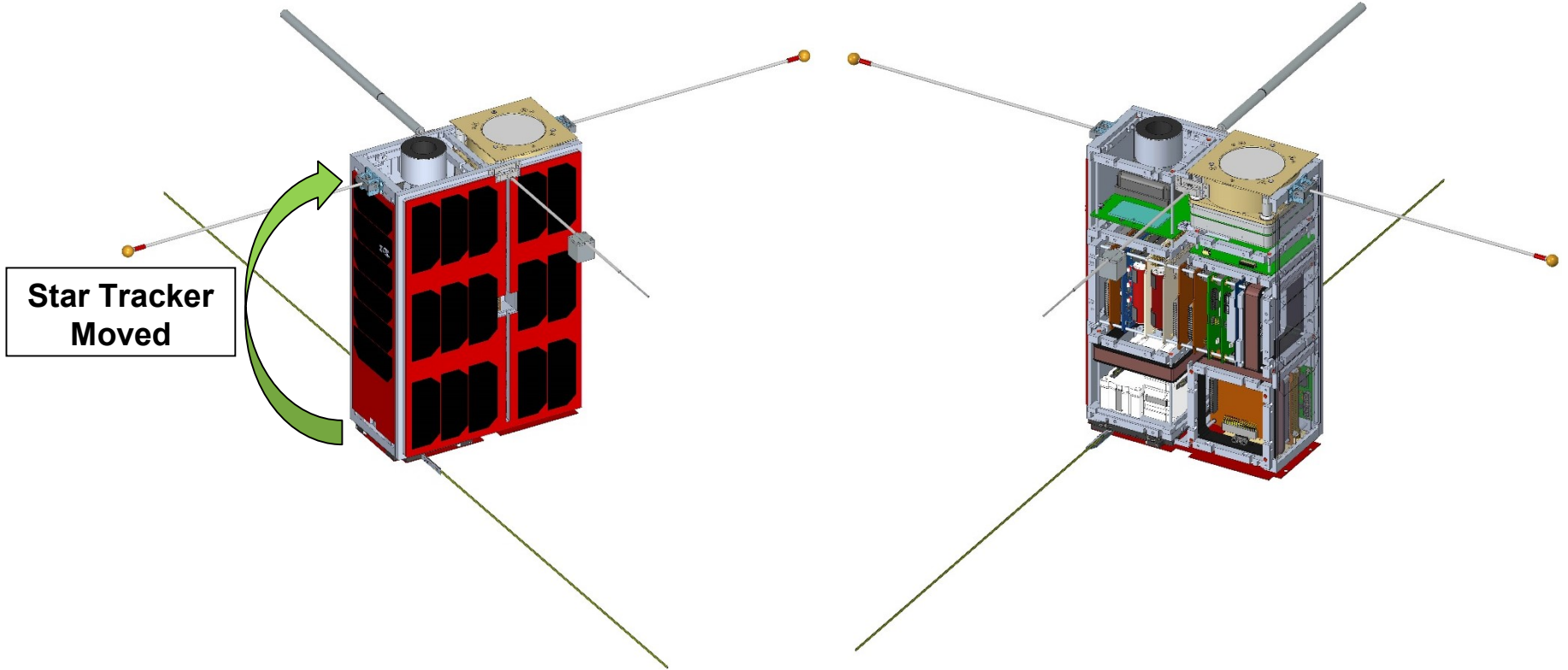


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LOOP 3

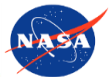


Fourth Loop (6 months)



- Updated CONOPS
- **Mission and System Requirements**
- Preliminary Mechanical Analysis
- **Preliminary Thermal Analysis**
- Functional Analysis and Description
- **Preliminary Systems Architecture**
- Risk Analysis: subsystem level
- **Preliminary Software Architecture**
- **Preliminary Electrical Diagram**
- Preliminary Harness Identification
- **Power, Mass and data Budget**
- Power Generation Analysis
- **Mission Event Timeline Update**
- Sport State, Modes & Use Cases update

The results were presented on the CSR/PDR of Sport Project on April 2018



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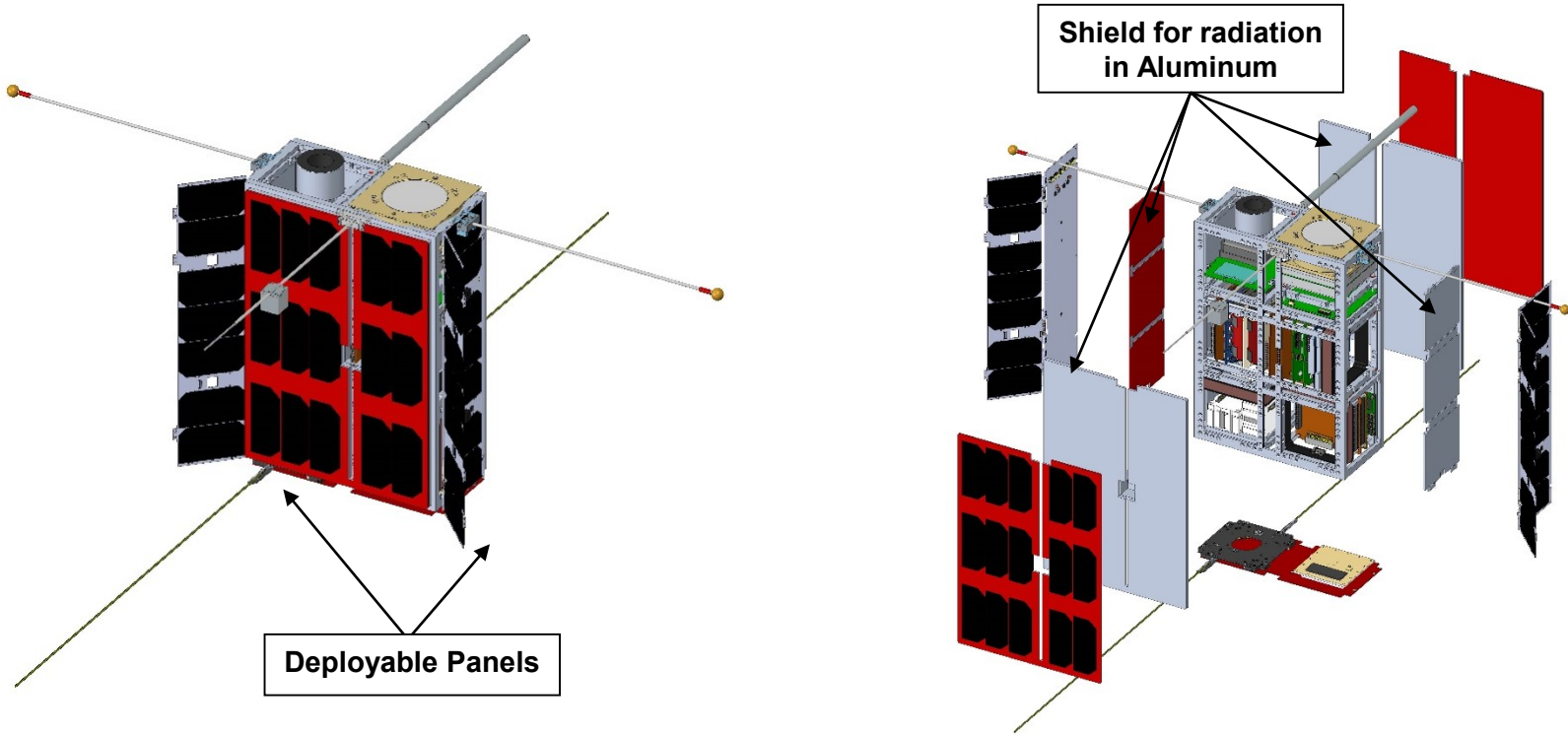


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LOOP 4



Fifth Loop (4 months)

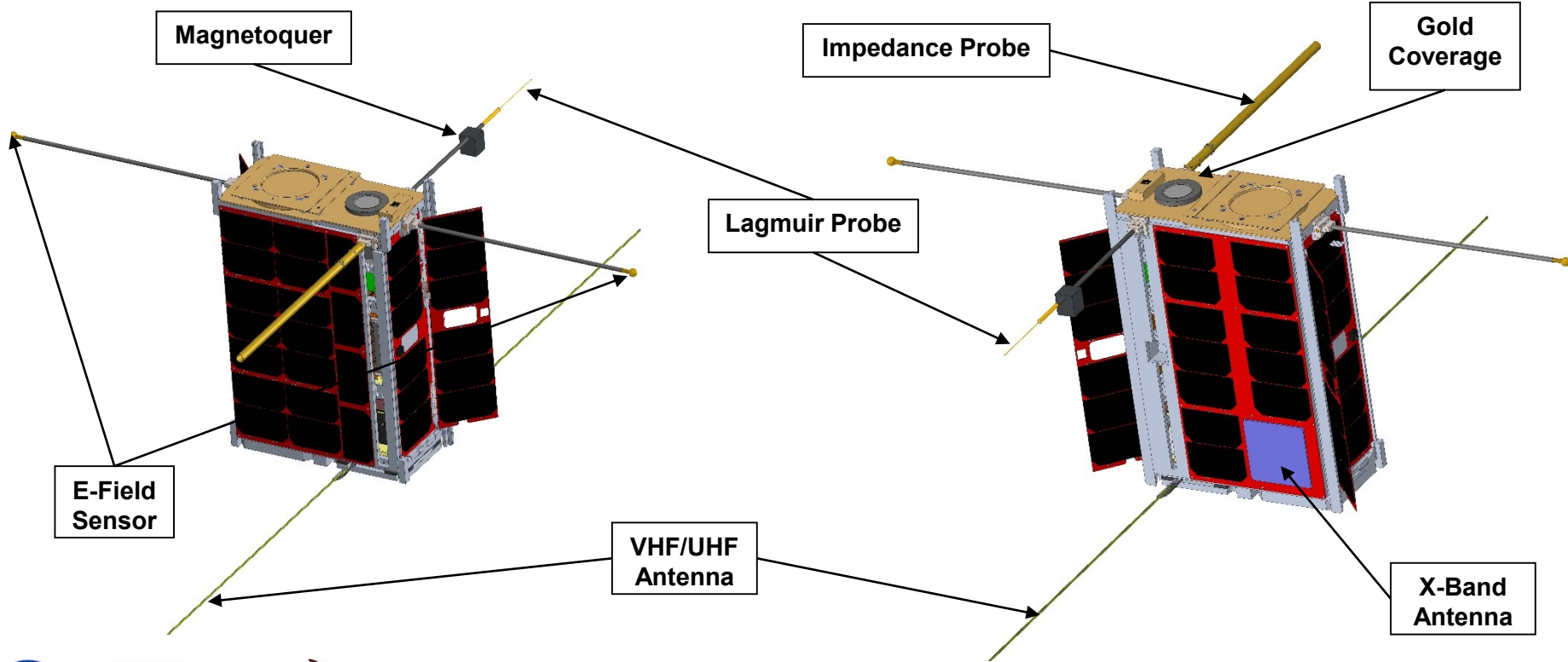


- Mission and System Requirements Review (NASA approach)
- Subsystem requirements (NASA approach)
- Detailed Thermal Analysis
- Software Analysis and Development (System Modelling)
- Detailed Software Architecture
- Risk Analysis: Subsystem update
- Detailed Electrical Diagram
- Pointing Budget
- Power, Mass and Data Budgets Review
- Spacecraft Physical Architecture Definition
- Orbit Decay Analysis
- Mission Event Timeline Update
- Sport Sates, Models and Use Cases Update
- Parts Procurement

The results were presented on the Sport Equipment's CDR on August 2018



LOOP 5



Sixth Loop (present)



- Mission and System Requirements baselined
- Detailed Mechanical Analysis
- Detailed Thermal Analysis
- Software Analysis and Development (emulators definition and development)
- Detailed System Architecture (interfaces and functional tests with emulators and simulators)
- Risk Analysis: Subsystem follow-up
- Detailed Electrical Diagram
- Detailed Software Architecture
- Spacecraft Physical Architecture update
- Power, Mass and Data budget review
- Pointing budget update
- Mission Event Timeline Update
- Sport Sates, Models and Use Cases Update
- Parts Procurement
- Verification and Validation strategy

The results will be presented on the Spacecraft emulators test with the instruments on November 2018



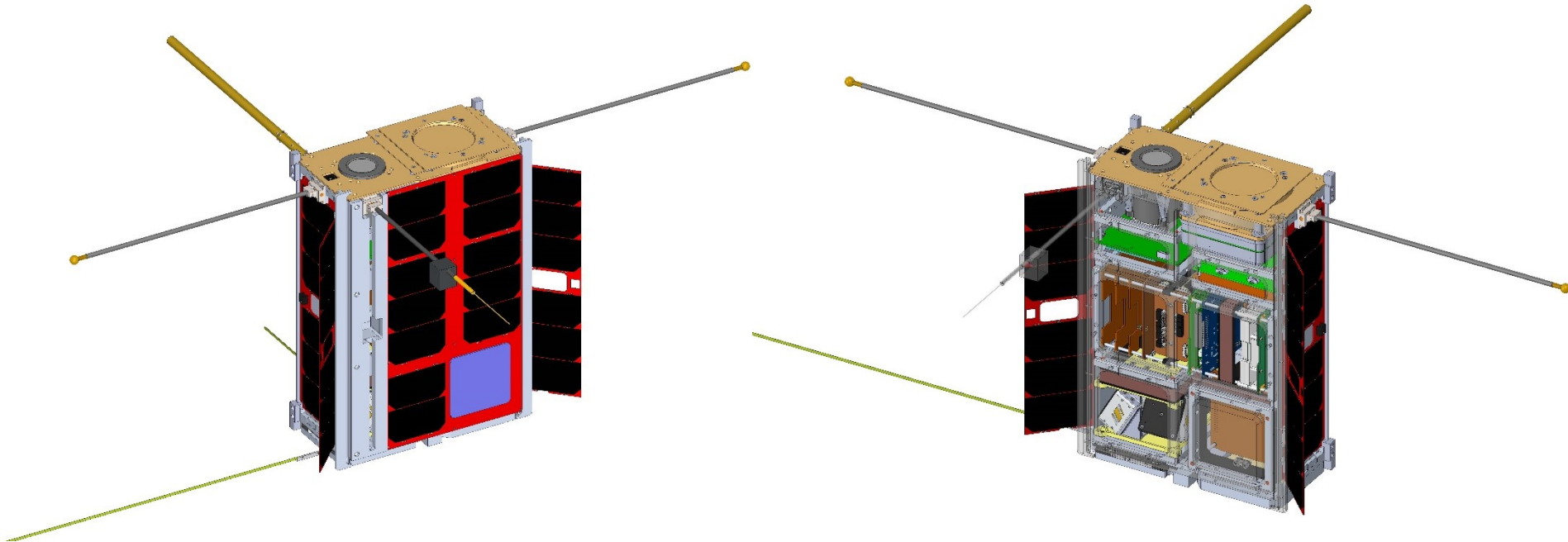
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LOOP 6

Detail of Structure and Deployable Panel in progress



Conclusions



- In the SPORT bus design an evolutionary approach was used: Agile
- It was necessary due to the uncertainties in the project as a whole
- It was possible because of a multi-disciplinary self-organizing team
- This allowed a highly iterative development with the Stakeholders
- Which produced a close collaboration between developers and Stkh
- Each iteration worked with four architectures at the same time
- Which allowed a cross-fertilization in the development
- Results were presented constantly to the Stakeholders
- These results were based on working models rather than documents



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